## **McCoy Associates**

November 14, 2013

Mr.

Planning Architecture Engineering

4260 Ranchita Canyon Road San Miguel, California 93451

RE: AE911Truth Operations/Organization

Dear Mr.

The Board of Directors of Architects and Engineers for 911 Truth has asked me to respond to your concerns expressed in your e-mail of November 4, 2013. First introductions as you most likely do not know me.

Currently I serve on the Board and have for more than a year now. Presently I am the Board Secretary.

My professional background as an architect has involved the design and construction of several major buildings, including high rises, hospitals, laboratory buildings, airport terminals, and transit systems. Along the way I have managed firms and project teams both large and small, up to 65 team members on one project alone and over 175 in one firm with three offices.

Over one year ago Richard and I began discussions about how to increase the efficiency of his time and bring into the administrative mix additional support for him. We, as a Board, also attempted to develop a longer range projects plan for AE911Truth. We had made some headway with these efforts until we were interrupted last spring by a change in direction for one of our AE911 teams and their activities. This change has, unfortunately, occupied too much of Richard's time and that of the Board as well. I am confident, however, that most of that activity is now behind us.

The Board is again pushing to take up the discussions regarding focusing our efforts, producing a long-range activities plan, structuring a comprehensive Org Chart as well as a Business and Succession Plan early this coming year. It is in that regard that the Board has suggested that I write to you and offer to discuss the issues we see and receive your input to this process.

We are very appreciative of the support you have shown and so willingly demonstrated in the past and would value your input. Please feel free to contact me at at any time.

Sincerely McCoy Associates

Robert McCoy Architect

Cc: AE911Truth Board of Directors